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This report is submitted as the Cameron Park Airport Manager's *amended* response to the Findings and Recommendations reported by the El Dorado County Grand Jury's Report on the Cameron Park Airport District, Case No. GJ 2016-011.

Each Finding and Recommendation is addressed per California Penal Code section 933.05 (a) (1) and (2):

As to Finding #F3

District operations are totally dependent on a single individual and CPAD lacks a means to ensure continuity of operations if that individual departs.

The District will indeed need to find a replacement for the current Manager sometime in the future. As with most airports, this is usually accomplished through a job advertising and recruitment process followed by careful vetting of the responding candidates. This is an accepted practice nationwide and serves the industry well. One of the focuses of the current Manager is thoroughly documenting a comprehensive set of policies and procedures so whenever a new manager is brought on-board, there is continuity of processes in place.

If the Cameron Park Airport was a larger facility, adding an Assistant Manager would be prudent; however, the day-to-day workload does not warrant such action and would prove to be a further burden on the budget of the District. Using intern help is also questionable as the periods and times the intern would be available might be limited, rendering them unable to respond to significant events, be responsive to the user-base and able to answer the hard questions. Managing even a small GA airport involves proficiency in many disciplines, many of which can only be acquired through experience.

As to Finding #F4

The District currently employs a highly competent manager.

As a 40+ year veteran in the aviation industry, I hope I bring some level of competence and ability to the District. Nevertheless, I am flattered by the Grand Jury's compliment.

As to Recommendation #R1

The District complete its Airport Master Plan in the next six months.

While it is true the lack of a current Airport Master Plan does hinder the District's ability to obtain Federal grant monies, developing such is a plan is a complex task taking years (not months) to complete. In general, it is accomplished through several task blocks including: developing an FAA approved Airport

Layout Plan (in progress); an inventory of the current facility; a full financial accounting of its current state; analysis of the land space and its potential for future use; an analysis of the current value the facility has for the community it serves; analysis of regional socioeconomic characteristics; forecasts of aeronautical activities; etc.

Once the data gathering and analysis is complete, several community outreach meetings are scheduled to take the case to the people and obtain feedback from not only the District residents but the regional population as a whole.

Draft copies of the plan are then generated and circulated for comment; after which the finalized report is submitted to the FAA Regional office for acceptance.

As shown, this task cannot be completed within a six-month time frame and the District begs the Court's indulgence that it be given more time to complete the Airport Master Plan.

I sincerely hope these responses prove useful and fulfill the expectations of the El Dorado County Grand Jury and Superior Court members.

Gary Millsaps, Airport Manager

Cameron Park Airport District